

CABINET and ASSEMBLY FORWARD PLAN

April 2017 Edition

Publication Date: 24 March 2017

THE FORWARD PLAN

Explanatory note:

This document includes details of key decisions that will be made by either the Cabinet (the main executive decision-making body of the Council), the Assembly (full Council) or by officers under delegated authority. The Health and Wellbeing Board, which deals with health-related decisions, has a separate Forward Plan which can be viewed on the Council's website at <http://moderngov.barking-dagenham.gov.uk/mgListPlans.aspx?RPId=669&RD=0>.

For ease of reading, where this document refers to the 'decision-making body', this can be taken to mean the Cabinet or the Assembly. In accordance with the Local Authorities (Executive Arrangements) (Meetings and Access to Information) (England) Regulations 2012 the membership of these committees is listed in Appendix 1.

Key Decisions

By law, councils have to publish a document detailing "Key Decisions" that are to be taken by the Cabinet or other committees / persons / bodies that have executive functions. The document, known as the Forward Plan, is required to be published 28 days before the date that the decisions are to be made. Key decisions are defined as:

- (i) Those that form the Council's budgetary and policy framework (this is explained in more detail in the Council's Constitution)
- (ii) Those that involve 'significant' spending or savings
- (iii) Those that have a significant effect on the community

In relation to (ii) above, Barking and Dagenham's definition of 'significant' is spending or savings of £200,000 or more that is not already provided for in the Council's Budget (the setting of the Budget is itself a Key Decision).

In relation to (iii) above, Barking and Dagenham has also extended this definition so that it relates to any decision that is likely to have a significant impact on one or more ward (the legislation refers to this aspect only being relevant where the impact is likely to be on two or more wards). As part of the Council's commitment to open government it has extended the scope of this document so that it includes all known issues, not just "Key Decisions", that are due to be considered by the decision-making body as far ahead as possible.

Information included in the Forward Plan

In relation to each decision, the Forward Plan includes as much information as is available when it is published, including:

- the matter in respect of which the decision is to be made;
- the decision-making body or person;

- the date when the decision is due to be made;

Publicity in connection with Key decisions

Subject to any prohibition or restriction on their disclosure, the documents referred to in relation to each Key Decision are available to the public. Each entry in the Plan gives details of the main officer to contact if you would like some further information on the item. If you would like to view any of the documents listed you should contact Alan Dawson, Democratic Services Manager, Civic Centre, Dagenham, Essex RM10 7BN (telephone: 020 8227 2348, email: alan.dawson@lbbd.gov.uk)

The agendas and reports for the decision-making bodies and other Council meetings open to the public will normally be published at least five clear working days before the meeting. For details about Council meetings and to view the agenda papers go to <http://moderngov.barking-dagenham.gov.uk/ieDocHome.asp?Categories> and select the committee and meeting that you are interested in.

The Statutory Forward Plan will be published on or before the following dates during 2017/18:

Edition	Publication date
April 2017 Edition	27 March 2017
May 2017 Edition	24 April 2017
June 2017 Edition	22 May 2017
July 2017 Edition	12 June 2017
August 2017 Edition	24 July 2017
September 2017 Edition	21 August 2017
October 2017 Edition	18 September 2017
November 2017 Edition	16 October 2017
December 2017 Edition	13 November 2017
January 2018 Edition	22 December 2017
February 2018 Edition	19 January 2018
March 2018 Edition	19 February 2018
April 2018 Edition	26 March 2018
May 2018 Edition	23 April 2018
June 2018 Edition	21 May 2018

Confidential or Exempt Information

Whilst the majority of the Cabinet's business at the meetings listed in this Forward Plan will be open to the public and media organisations to attend, there will inevitably be some business to be considered that contains, for example, confidential, commercially sensitive or personal information.

This is formal notice under the Local Authorities (Executive Arrangements) (Meetings and Access to Information) (England) Regulations 2012 that part of the meetings listed in this Forward Plan may be held in private because the agenda and reports for the meeting will contain exempt information under Part 1 of Schedule 12A to the Local Government Act 1972 (as amended) and that the public interest in withholding the information outweighs the public interest in disclosing it. Representations may be made to the Council about why a particular decision should be open to the public. Any such representations should be made to Alan Dawson, Democratic Services Manager, Civic Centre, Dagenham, Essex RM10 7BN (telephone: 020 8227 2348, email: alan.dawson@lbbd.gov.uk).

Key to the table

Column 1 shows the projected date when the decision will be taken and who will be taking it. However, an item shown on the Forward Plan may, for a variety of reasons, be deferred or delayed. It is suggested, therefore, that anyone with an interest in a particular item, especially if he/she wishes to attend the meeting at which the item is scheduled to be considered, should check within 7 days of the meeting that the item is included on the agenda for that meeting, either by clicking on <http://moderngov.barking-dagenham.gov.uk/ieListMeetings.aspx?CId=180&Year=0> (for items to be considered by the Cabinet) and <http://moderngov.barking-dagenham.gov.uk/ieListMeetings.aspx?CId=179&Year=0> (for items to be considered by the Assembly), or by contacting Alan Dawson on 020 8227 2348, alan.dawson@lbbd.gov.uk.

Column 2 sets out the title of the report or subject matter and the nature of the decision being sought. For 'key decision' items the title is shown in **bold type** - for all other items the title is shown in normal type. Column 2 also lists the ward(s) in the Borough that the issue relates to.

Column 3 shows whether the issue is expected to be considered in the open part of the meeting or whether it may, in whole or in part, be considered in private and, if so, the reason(s) why.

Column 4 gives the details of the lead officer for the item.

Decision taker/ Projected Date	Subject Matter Nature of Decision	Open / Private (and reason if all / part is to be private)	Relevant Lead Contact
Cabinet: 25.4.17	<p>Corporate Sustainable Energy Strategy : Community</p> <p>The Cabinet will be asked to agree the Corporate Sustainable Energy Strategy.</p> <ul style="list-style-type: none"> • Wards Directly Affected: All Wards 	Open	Andrew Sivess, Group Manager, Assets & Investment (Tel: 020 8227 5732) (andrew.sivess@lbbd.gov.uk)
Cabinet: 25.4.17	<p>Affordable Housing Policy : Community</p> <p>The Cabinet will be asked to approve an Affordable Housing Policy, which will inform the review of the Council's Local Plan.</p> <ul style="list-style-type: none"> • Wards Directly Affected: All Wards 	Open	Daniel Pope, Acting Head of Planning (Tel: 020 8227 3929) (Daniel.Pope@lbbd.gov.uk)
Cabinet: 25.4.17	<p>Barking and Dagenham Prevent Strategy : Community</p> <p>The Cabinet will be asked to adopt the Barking and Dagenham Prevent Strategy, which highlights the priorities in implementing the Prevent Duty in Barking and Dagenham.</p> <ul style="list-style-type: none"> • Wards Directly Affected: All Wards 	Open	Matthew Cole, Director of Public Health (Tel: 020 8227 3657) (matthew.cole@lbbd.gov.uk)
Cabinet: 25.4.17	<p>Customer Strategy : Community</p> <p>The Cabinet will be asked to approve the Council's new Customer Strategy, which will support the implementation of the Council's Ambition 2020 programme.</p> <ul style="list-style-type: none"> • Wards Directly Affected: All Wards 	Open	Claire Symonds, Chief Operating Officer (Tel: 020 8227 5513) (claire.symonds@lbbd.gov.uk)

<p>Cabinet: 25.4.17</p>	<p>Equality and Diversity Strategy : Community</p> <p>The Cabinet will be asked to adopt a new Equality and Diversity Strategy, which will update and replace the existing Single Equality Scheme 2012-16.</p> <ul style="list-style-type: none"> • Wards Directly Affected: All Wards 	<p>Open</p>	<p>Tom Hook, Director of Strategy & Programmes (Tel: 020 8227 2554) (tom.hook@lbbd.gov.uk)</p>
<p>Cabinet: 25.4.17</p>	<p>Borough Manifesto</p> <p>The Cabinet will be asked to approve the Borough Manifesto which will set out the long-term vision for the Borough with clear goals and aspirations for the next 20 years.</p> <ul style="list-style-type: none"> • Wards Directly Affected: All Wards 	<p>Open</p>	<p>Tom Hook, Director of Strategy & Programmes (Tel: 020 8227 2554) (tom.hook@lbbd.gov.uk)</p>
<p>Cabinet: 25.4.17</p>	<p>Draft Statement of Gambling Licensing Policy 2017-2020 : Community</p> <p>The Cabinet will be presented with the Council's draft revised Statement of Gambling Licensing Policy for the period 2017-2020 and asked to approve the document for the purposes of public consultation.</p> <ul style="list-style-type: none"> • Wards Directly Affected: All Wards 	<p>Open</p>	<p>Jonathon Toy, Operational Director: Enforcement (Tel: 020 8227 3683) (jonathon.toy@lbbd.gov.uk)</p>
<p>Cabinet: 25.4.17</p>	<p>Capital Priorities for 2017/18 to 2019/20 : Financial</p> <p>The Council's Medium Term Financial Strategy sets aside £0.9m of revenue per year, which allows the Council to borrow up to £10m per annum until 2020/21. For 2017/18, the MTFS sets aside an additional £0.5m of revenue borrowing costs to fund the implementation costs of the Transformation Programme.</p> <p>The Cabinet will be asked to approve the bids to the Capital Programme for 2017/18 to 2020/21 that will require Council funding and investment.</p> <ul style="list-style-type: none"> • Wards Directly Affected: All Wards 	<p>Open</p>	<p>Kathy Freeman, Finance Director (Tel: 020 8227 3497) (kathy.freeman@lbbd.gov.uk)</p>

<p>Cabinet: 25.4.17</p>	<p>Debt Management Policy : Financial</p> <p>The Cabinet will be asked to approve an updated Debt Management Policy.</p> <ul style="list-style-type: none"> • Wards Directly Affected: All Wards 	<p>Open</p>	<p>Kathy Freeman, Finance Director (Tel: 020 8227 3497) (kathy.freeman@lbbd.gov.uk)</p>
<p>Cabinet: 25.4.17</p>	<p>Discharging of the Homelessness Duty within the Private Rented Sector Policy : Community</p> <p>The Cabinet will be asked to approve a policy on discharging the homelessness duty with an offer in the private rented sector, with a presumption that relocation will be out of the capital if local accommodation cannot be sourced.</p> <ul style="list-style-type: none"> • Wards Directly Affected: All Wards 	<p>Open</p>	<p>James Goddard, Group Manager, Housing Strategy (Tel: 020 8794 8238) (james.goddard@lbbd.gov.uk)</p>
<p>Cabinet: 25.4.17</p>	<p>Contract for Provision of Older People's Supported Accommodation : Financial</p> <p>The Cabinet will be asked to approve the arrangements for the provision of extra care accommodation for older people in the Borough.</p> <ul style="list-style-type: none"> • Wards Directly Affected: All Wards 	<p>Open</p>	<p>Mark Tyson, Commissioning Director, Adults' Care & Support (Tel: 020 8227 2875) (mark.tyson@lbbd.gov.uk)</p>
<p>Cabinet: 25.4.17</p>	<p>Home Services - Full Business Case : Community,,: Financial</p> <p>Following the Ambition 2020 public consultation exercise, Cabinet approved the development of a full business case to support the creation of Home Services, a Council wholly-owned company which would provide a repairs and maintenance (R&M) service to the Council and local corporate / institutional landlords.</p> <p>The Cabinet will be asked to approve the business case for the creation of the new Home Services company.</p> <ul style="list-style-type: none"> • Wards Directly Affected: Not Applicable 	<p>Part Exempt The appendices to the report may contain commercially confidential information.</p>	<p>Claire Symonds, Chief Operating Officer (Tel: 020 8227 5513) (claire.symonds@lbbd.gov.uk)</p>

<p>Cabinet: 25.4.17</p>	<p>Traded Services - Full Business Case : Financial</p> <p>Following the Ambition 2020 public consultation exercise, Cabinet approved the development of a full business case to support the creation of Traded Services, a Council wholly-owned company for the delivery of catering, cleaning and some other smaller traded services.</p> <p>The Cabinet will be asked to approve the business case for the creation of the new Traded Services company.</p> <ul style="list-style-type: none"> • Wards Directly Affected: Not Applicable 	<p>Part Exempt The appendices to the report may contain commercially confidential information.</p>	<p>Tony Sargeant, Acting Divisional Director, Children's Commissioning & Safeguarding (Tel: 020 8227 3390) (tony.sargeant@lbbd.gov.uk)</p>
<p>Cabinet: 25.4.17</p>	<p>Procurement of Barking Riverside Gateways Development Partner : Financial</p> <p>By Minute 121 (19 April 2016), the Cabinet approved proposals to progress the Barking Riverside Gateways Housing Zone project.</p> <p>The Cabinet will be presented with a report on progress to date and asked to approve arrangements for the procurement of a development partner for the project.</p> <ul style="list-style-type: none"> • Wards Directly Affected: Thames 	<p>Open</p>	<p>David Harley, Acting Head of Regeneration (Tel: 020 8227 5316) (david.harley@lbbd.gov.uk)</p>
<p>Assembly: 17.5.17</p>	<p>Appointments to the Political Structure and Other Bodies 2017/18 [Annual Item]</p> <p>The Assembly will be asked to make appointments to the Political Structure and Other Bodies for the 2017/18 municipal year.</p> <ul style="list-style-type: none"> • Wards Directly Affected: All Wards 	<p>Open</p>	<p>Fiona Taylor, Director of Law and Governance (Tel: 020 8227 2114) (fiona.taylor@lbbd.gov.uk)</p>
<p>Assembly: 17.5.17</p>	<p>Members' Allowances Scheme 2017/18 [Annual Item]</p> <p>The Assembly will be asked to approve the Members' Allowances Scheme for the 2017/18 municipal year.</p> <ul style="list-style-type: none"> • Wards Directly Affected: Not Applicable 	<p>Open</p>	<p>Fiona Taylor, Director of Law and Governance (Tel: 020 8227 2114) (fiona.taylor@lbbd.gov.uk)</p>

<p>Cabinet: 23.5.17</p>	<p>Revenue and Capital Provisional Outturn 2016/17 : Financial [Annual Item]</p> <p>The Cabinet will be asked to approve the Council's revenue and capital provisional outturn position for 2016/17 and, if necessary, any appropriate in-year budget adjustments.</p> <ul style="list-style-type: none"> • Wards Directly Affected: Not Applicable 	<p>Open</p>	<p>Kathy Freeman, Finance Director (Tel: 020 8227 3497) (kathy.freeman@lbbd.gov.uk)</p>
<p>Cabinet: 23.5.17</p>	<p>Vicarage Field Development Proposals : Community,: Financial</p> <p>The Council is the freehold owner of Vicarage Field Shopping Centre. The future of the site is critical to the town centre's prosperity and delivery of growth ambitions. The report will set out details of development proposals and seek approval for the Council to utilise its compulsory purchase order powers in order to secure wider regeneration objectives.</p> <ul style="list-style-type: none"> • Wards Directly Affected: Abbey 	<p>Part Exempt The report and/or appendices may contain commercially confidential information.</p>	<p>David Harley, Acting Head of Regeneration (Tel: 020 8227 5316) (david.harley@lbbd.gov.uk)</p>
<p>Cabinet: 23.5.17</p>	<p>Parks and Open Spaces Strategy : Community</p> <p>The Cabinet will be asked to adopt a new parks and open spaces strategy, setting out a shared vision for the Borough's parks and open spaces, identifying priorities for improvement and making the case to secure investment to achieve them.</p> <ul style="list-style-type: none"> • Wards Directly Affected: All Wards 	<p>Open</p>	<p>Paul Hogan, Commissioning Director, Culture & Recreation (Tel: 020 8227 3576) (paul.hogan@lbbd.gov.uk)</p>
<p>Cabinet: 23.5.17</p>	<p>Becontree Heath Masterplan and Delivery - Update on Commercial Agreement : Financial</p> <p>The Cabinet will be presented with an update report on the Becontree Heath Masterplan project, including the appointment of Countryside Properties as the preferred development partner and the proposed commercial agreement, and asked to approve appropriate arrangements that extend beyond the authority given by Cabinet on 15 September 2015.</p> <ul style="list-style-type: none"> • Wards Directly Affected: Heath 	<p>Fully Exempt The report will contain commercially confidential information.</p>	<p>David Harley, Acting Head of Regeneration (Tel: 020 8227 5316) (david.harley@lbbd.gov.uk)</p>

<p>Cabinet: 23.5.17</p>	<p>Amenity Space Project : Community</p> <p>The Council's Housing service currently maintains numerous amenity greens and service alleyways throughout the Borough. Following a review of amenity green and other Housing-owned land issues, the Cabinet will be asked to approve a strategy that identifies best usage, whether that may be selling to adjoining owners, placing on the open market, retaining in its current form or creating a community garden.</p> <ul style="list-style-type: none"> • Wards Directly Affected: All Wards 	<p>Open</p>	<p>Hakeem Osinaike, Operational Director, Housing Management (Tel: 0208 227 3820) (hakeem.osinaike@lbbd.gov.uk)</p>
<p>Cabinet: 23.5.17</p>	<p>Proposed Expansion of Robert Clack and Barking Abbey Secondary Schools : Community</p> <p>The Cabinet will be asked to approve proposals relating to the expansion of Robert Clack and Barking Abbey Secondary Schools.</p> <ul style="list-style-type: none"> • Wards Directly Affected: Heath; Longbridge; Whalebone 	<p>Open</p>	<p>Jane Hargreaves, Commissioning Director, Education (Tel: 020 8227 2686) (jane.hargreaves@lbbd.gov.uk)</p>
<p>Cabinet: 23.5.17</p>	<p>Barking & Dagenham Reside - Board Arrangements and Annual Business Plan : Community</p> <p>The Cabinet will be presented with a report on the company Board arrangements and the Annual Business Plan for 2017/18.</p> <ul style="list-style-type: none"> • Wards Directly Affected: Not Applicable 	<p>Open</p>	<p>Andrew Sivess, Group Manager, Assets & Investment (Tel: 020 8227 5732) (andrew.sivess@lbbd.gov.uk)</p>
<p>Cabinet: 23.5.17</p>	<p>Library Strategy : Community</p> <p>The Cabinet will be asked to adopt the Barking and Dagenham Library Strategy, which will aim to encourage increased reading and literacy and improved digital access as well as helping residents to lead healthier and happier lives and fulfil their potential.</p> <ul style="list-style-type: none"> • Wards Directly Affected: All Wards 	<p>Open</p>	<p>Paul Hogan, Commissioning Director, Culture & Recreation (Tel: 020 8227 3576) (paul.hogan@lbbd.gov.uk)</p>

<p>Cabinet: 23.5.17</p>	<p>Cultural Strategy : Community</p> <p>The Cabinet will be asked to adopt the Barking and Dagenham Cultural Strategy, which will provide a strategic framework to enable more local people to see and participate in the arts, support the development of the creative industries in the Borough and implement the Growth Commission's recommendations for culture.</p> <ul style="list-style-type: none"> • Wards Directly Affected: All Wards 	<p>Open</p>	<p>Paul Hogan, Commissioning Director, Culture & Recreation (Tel: 020 8227 3576) (paul.hogan@lbbd.gov.uk)</p>
<p>Cabinet: 23.5.17</p>	<p>Corporate Plan 2017/18 : Framework</p> <p>The Cabinet will be presented with the Council's Corporate Plan for 2017/18, which will set out the key objectives, key accountabilities and performance indicators for the year, and be asked to recommend its approval by the Assembly.</p> <ul style="list-style-type: none"> • Wards Directly Affected: Not Applicable 	<p>Open</p>	<p>Tom Hook, Director of Strategy & Programmes (Tel: 020 8227 2554) (tom.hook@lbbd.gov.uk)</p>
<p>Cabinet: 23.5.17</p>	<p>Provision of Respite Care and Support Services for Disabled Children and Young People : Community</p> <p>The Cabinet will be asked to approve proposals to procure a four-year Framework Agreement for the provision of respite care and support services to enable and support children and young people with a disability to live ordinary family lives and participate in universal activities; and provide their families with much needed short breaks from their caring role.</p> <ul style="list-style-type: none"> • Wards Directly Affected: All Wards 	<p>Open</p>	<p>Ann Graham, Operational Director, Children's Care & Support (Tel: 020 8227 2233) (ann.graham@lbbd.gov.uk)</p>

<p>Cabinet: 23.5.17</p>	<p>Provision of Accommodation and Stand-Alone Support for Care Leavers : Financial</p> <p>The Cabinet will be asked to approve proposals relating to the procurement of a Framework Agreement for the provision of accommodation and stand-alone support for care leavers under the following categories:</p> <ul style="list-style-type: none"> • 16-18yrs Enhanced Accommodation (24hr) • 16-18yrs Low Level Support Accommodation • 18+ Independent Accommodation • Mother & Baby Accommodation • Stand-Alone Support <ul style="list-style-type: none"> • Wards Directly Affected: Not Applicable 	<p>Open</p>	<p>Ann Graham, Operational Director, Children's Care & Support (Tel: 020 8227 2233) (ann.graham@lbbd.gov.uk)</p>
<p>Cabinet: 23.5.17</p>	<p>Investment and Acquisition Strategy Implementation Plan : Financial</p> <p>The Cabinet will be asked to approve proposals for the implementation of the Council's Investment and Acquisition Strategy approved in November 2016, including the scheme of delegation and arrangements for the approval of projects.</p> <ul style="list-style-type: none"> • Wards Directly Affected: Not Applicable 	<p>Part Exempt The report / appendices may contain commercially confidential information.</p>	<p>Andrew Sivess, Group Manager, Assets & Investment (Tel: 020 8227 5732) (andrew.sivess@lbbd.gov.uk)</p>
<p>Cabinet: 23.5.17</p>	<p>Housing Asset Management - Procurement Strategy 2017/18 : Financial</p> <p>The Cabinet will be asked to approve proposals relating to the procurement of 32 contracts to advance the Council's housing programme.</p> <ul style="list-style-type: none"> • Wards Directly Affected: Not Applicable 	<p>Open</p>	<p>Sean Gallagher, Group Manager, Housing (sean.gallagher@lbbd.gov.uk)</p>
<p>Cabinet: 20.6.17</p>	<p>Treasury Management Annual Report 2015/16 and Strategy 2017/18 : Financial [Annual Item]</p> <p>The Cabinet will be asked to recommend to the Assembly the outturn position for the Council's Treasury Management activities during 2016/17 and approve the Treasury Management Strategy for 2017/18.</p> <ul style="list-style-type: none"> • Wards Directly Affected: Not Applicable 	<p>Open</p>	<p>Kathy Freeman, Finance Director (Tel: 020 8227 3497) (kathy.freeman@lbbd.gov.uk)</p>

Cabinet: 20.6.17	Revenue and Capital Final Outturn 2016/17 : Financial [Annual Item] The Cabinet will be asked to approve the Council's final revenue and capital outturn position for 2016/17 and, if necessary, any appropriate in-year budget adjustments. <ul style="list-style-type: none"> • Wards Directly Affected: Not Applicable 	Open	Kathy Freeman, Finance Director (Tel: 020 8227 3497) (kathy.freeman@lbbd.gov.uk)
Cabinet: 20.6.17	Corporate Delivery Plan 2016/17 - Quarter 4 Update : Community The Cabinet will be presented with an update on the performance of priority projects and key performance indicators for the latest quarterly period. <ul style="list-style-type: none"> • Wards Directly Affected: All Wards 	Open	Tom Hook, Director of Strategy & Programmes (Tel: 020 8227 2554) (tom.hook@lbbd.gov.uk)
Cabinet: 20.6.17	Debt Management Performance and Write-Offs 2016/17 (Quarter 4) The Cabinet will be presented with a report on debt management performance and write offs for the latest quarterly period. <ul style="list-style-type: none"> • Wards Directly Affected: Not Applicable 	Open	Kathy Freeman, Finance Director (Tel: 020 8227 3497) (kathy.freeman@lbbd.gov.uk)
Cabinet: 20.6.17	Review of School Places and Capital Investment : Financial The Cabinet will be provided with an update on the latest funding issues and asked to approve proposals relating to the programme of school capital investment. <ul style="list-style-type: none"> • Wards Directly Affected: All Wards 	Open	Jane Hargreaves, Commissioning Director, Education (Tel: 020 8227 2686) (jane.hargreaves@lbbd.gov.uk)
Cabinet: 11.7.17	Budget Monitoring 2017/18 - April to May (Month 2) : Financial The Cabinet will be asked to consider the projected position of the Council's revenue and capital budgets for 2017/18 and, if necessary, consider proposals for in-year adjustments aimed at achieving a balanced budget position at the year end. <ul style="list-style-type: none"> • Wards Directly Affected: Not Applicable 	Open	Kathy Freeman, Finance Director (Tel: 020 8227 3497) (kathy.freeman@lbbd.gov.uk)

Cabinet: 11.7.17	Medium Term Financial Strategy Update : Financial [Annual Item] The Cabinet will be presented with an update on the Council's MTFS for 2018/19 to 2021/22 and will be asked to approve any necessary budget adjustments. <ul style="list-style-type: none"> • Wards Directly Affected: Not Applicable 	Open	Kathy Freeman, Finance Director (Tel: 020 8227 3497) (kathy.freeman@lbbd.gov.uk)
Cabinet: 11.7.17	Be First - Update prior to Go Live : Financial Following the decision to establish a new Council-owned company, 'Be First', to manage the delivery of the Council's regeneration plans for the Borough, the Cabinet will be asked to approve any relevant proposals relating to the updated business case and plans for the launch of the new company and service from 1 October 2017. <ul style="list-style-type: none"> • Wards Directly Affected: Not Applicable 	Part Exempt The appendices to the report may contain commercially confidential information.	John East, Strategic Director, Growth & Homes (Tel: 020 8227 5124) (john.east@lbbd.gov.uk)
Assembly: 19.7.17	Treasury Management Annual Report 2015/16 and Strategy 2017/18 : Financial [Annual Item] The Assembly will be recommended to approve the outturn position for the Council's Treasury Management activities during 2016/17 and the Treasury Management Strategy for 2017/18. <ul style="list-style-type: none"> • Wards Directly Affected: Not Applicable 	Open	Kathy Freeman, Finance Director (Tel: 020 8227 3497) (kathy.freeman@lbbd.gov.uk)
Assembly: 19.7.17	Corporate Plan 2017/18 : Framework The Assembly will be asked to approve the Council's Corporate Plan for 2017/18, which will set out the key objectives, key accountabilities and performance indicators for the year. <ul style="list-style-type: none"> • Wards Directly Affected: Not Applicable 	Open	Tom Hook, Director of Strategy & Programmes (Tel: 020 8227 2554) (tom.hook@lbbd.gov.uk)

<p>Cabinet: 19.9.17</p>	<p>Flooding Strategy : Community</p> <p>The Cabinet will be asked to approve the Borough Flooding Strategy following a three-month public consultation.</p> <ul style="list-style-type: none"> • Wards Directly Affected: All Wards 	<p>Open</p>	<p>Jonathon Toy, Operational Director: Enforcement (Tel: 020 8227 3683) (jonathon.toy@lbbd.gov.uk)</p>
<p>Cabinet: 19.9.17</p>	<p>Budget Monitoring 2017/18 - April to July (Month 4) : Financial</p> <p>The Cabinet will be asked to consider the projected position of the Council's revenue and capital budgets for 2017/18 and, if necessary, consider proposals for in-year adjustments aimed at achieving a balanced budget position at the year end.</p> <ul style="list-style-type: none"> • Wards Directly Affected: Not Applicable 	<p>Open</p>	<p>Kathy Freeman, Finance Director (Tel: 020 8227 3497) (kathy.freeman@lbbd.gov.uk)</p>
<p>Cabinet: 19.9.17</p>	<p>Debt Management Performance and Write-Offs 2017/18 (Quarter 1)</p> <p>The Cabinet will be presented with a report on debt management performance and write offs for the latest quarterly period.</p> <ul style="list-style-type: none"> • Wards Directly Affected: Not Applicable 	<p>Open</p>	<p>Kathy Freeman, Finance Director (Tel: 020 8227 3497) (kathy.freeman@lbbd.gov.uk)</p>
<p>Cabinet: 19.9.17</p>	<p>Corporate Delivery Plan 2017/18 - Quarter 1 Update</p> <p>The Cabinet will be presented with an update on the performance of priority projects and key performance indicators for the latest quarterly period.</p> <ul style="list-style-type: none"> • Wards Directly Affected: Not Applicable 	<p>Open</p>	<p>Tom Hook, Director of Strategy & Programmes (Tel: 020 8227 2554) (tom.hook@lbbd.gov.uk)</p>
<p>Cabinet: 19.9.17</p>	<p>Children's Social Care Annual Report 2016/17 [Annual Item]</p> <p>The Cabinet will be presented with a report on the annual review of activity within children's social care, including an update on progress and priorities within the Council's Adoption and Fostering services.</p> <ul style="list-style-type: none"> • Wards Directly Affected: Not Applicable 	<p>Open</p>	<p>Ann Graham, Operational Director, Children's Care & Support (Tel: 020 8227 2233) (ann.graham@lbbd.gov.uk)</p>

<p>Cabinet: 17.10.17</p>	<p>Budget Monitoring 2017/18 - April to August (Month 5) : Financial</p> <p>The Cabinet will be asked to consider the projected position of the Council's revenue and capital budgets for 2017/18 and, if necessary, consider proposals for in-year adjustments aimed at achieving a balanced budget position at the year end.</p> <ul style="list-style-type: none"> • Wards Directly Affected: All Wards 	<p>Open</p>	<p>Kathy Freeman, Finance Director (Tel: 020 8227 3497) (kathy.freeman@lbbd.gov.uk)</p>
<p>Cabinet: 14.11.17</p>	<p>Budget Monitoring 2017/18 - April to September (Month 6) : Financial</p> <p>The Cabinet will be asked to consider the projected position of the Council's revenue and capital budgets for 2017/18 and, if necessary, consider proposals for in-year adjustments aimed at achieving a balanced budget position at the year end.</p> <ul style="list-style-type: none"> • Wards Directly Affected: Not Applicable 	<p>Open</p>	<p>Kathy Freeman, Finance Director (Tel: 020 8227 3497) (kathy.freeman@lbbd.gov.uk)</p>
<p>Cabinet: 14.11.17</p>	<p>Fees and Charges 2018/19 : Financial</p> <p>The Cabinet will be asked to consider and approve the proposed fees and charges for 2018/19 for all Council services.</p> <ul style="list-style-type: none"> • Wards Directly Affected: All Wards 	<p>Open</p>	<p>Kathy Freeman, Finance Director (Tel: 020 8227 3497) (kathy.freeman@lbbd.gov.uk)</p>
<p>Cabinet: 14.11.17</p>	<p>Schools Funding Formula 2018/19 : Financial</p> <p>The Cabinet will be provided with an update on the school funding position in the light of the new funding regime and asked to approve the school funding formula for 2018/19.</p> <ul style="list-style-type: none"> • Wards Directly Affected: Not Applicable 	<p>Open</p>	<p>Jane Hargreaves, Commissioning Director, Education (Tel: 020 8227 2686) (jane.hargreaves@lbbd.gov.uk)</p>

<p>Cabinet: 14.11.17</p>	<p>Treasury Management 2017/18 Mid-Year Review : Financial</p> <p>The Cabinet will be presented with an update on the Council's Treasury Management Strategy 2017/18, the background to the treasury management decisions subsequently made and compliance with the Prudential Code Indicators, and asked to recommend the Assembly to approve any appropriate amendments to the Strategy.</p> <ul style="list-style-type: none"> • Wards Directly Affected: Not Applicable 	<p>Open</p>	<p>Kathy Freeman, Finance Director (Tel: 020 8227 3497) (kathy.freeman@lbbd.gov.uk)</p>
<p>Cabinet: 14.11.17</p>	<p>Review of School Places and Capital Investment : Financial</p> <p>The Cabinet will be provided with an update on the latest funding issues and asked to approve proposals relating to the programme of school capital investment.</p> <ul style="list-style-type: none"> • Wards Directly Affected: All Wards 	<p>Open</p>	<p>Jane Hargreaves, Commissioning Director, Education (Tel: 020 8227 2686) (jane.hargreaves@lbbd.gov.uk)</p>
<p>Assembly: 22.11.17</p>	<p>Local Safeguarding Children Board Annual Report 2016/17 [Annual Item]</p> <p>The Assembly will be presented with the Local Safeguarding Children Board (LSCB) Annual Report for 2016/17.</p> <ul style="list-style-type: none"> • Wards Directly Affected: Not Applicable 	<p>Open</p>	<p>Ann Graham, Operational Director, Children's Care & Support (Tel: 020 8227 2233) (ann.graham@lbbd.gov.uk)</p>
<p>Assembly: 22.11.17</p>	<p>Treasury Management 2017/18 Mid-Year Review : Financial</p> <p>The Assembly will be presented with an update on the Council's Treasury Management Strategy 2017/18, the background to the treasury management decisions subsequently made and compliance with the Prudential Code Indicators, and asked to approve any appropriate amendments to the Strategy.</p> <ul style="list-style-type: none"> • Wards Directly Affected: Not Applicable 	<p>Open</p>	<p>Kathy Freeman, Finance Director (Tel: 020 8227 3497) (kathy.freeman@lbbd.gov.uk)</p>

<p>Cabinet: 12.12.17</p>	<p>Budget Monitoring 2017/18 - April to October (Month 7) : Financial</p> <p>The Cabinet will be asked to consider the projected position of the Council's revenue and capital budgets for 2017/18 and, if necessary, consider proposals for in-year adjustments aimed at achieving a balanced budget position at the year end.</p> <ul style="list-style-type: none"> • Wards Directly Affected: Not Applicable 	<p>Open</p>	<p>Kathy Freeman, Finance Director (Tel: 020 8227 3497) (kathy.freeman@lbbd.gov.uk)</p>
<p>Cabinet: 12.12.17</p>	<p>Debt Management Performance and Write-Offs 2017/18 (Quarter 2)</p> <p>The Cabinet will be presented with a report on debt management performance and write offs for the latest quarterly period.</p> <ul style="list-style-type: none"> • Wards Directly Affected: Not Applicable 	<p>Open</p>	<p>Kathy Freeman, Finance Director (Tel: 020 8227 3497) (kathy.freeman@lbbd.gov.uk)</p>
<p>Cabinet: 12.12.17</p>	<p>Corporate Delivery Plan 2017/18 - Quarter 2 Update</p> <p>The Cabinet will be presented with an update on the performance of priority projects and key performance indicators for the latest quarterly period.</p> <ul style="list-style-type: none"> • Wards Directly Affected: Not Applicable 	<p>Open</p>	<p>Tom Hook, Director of Strategy & Programmes (Tel: 020 8227 2554) (tom.hook@lbbd.gov.uk)</p>
<p>Cabinet: 12.12.17</p>	<p>Budget Strategy 2018/19 to 2022/23 : Financial</p> <p>The Cabinet will be presented with a progress report on the budget setting process for 2018/19 and beyond and asked to consider appropriate proposals that would assist the Council in setting a balanced budget for 2018/19.</p> <ul style="list-style-type: none"> • Wards Directly Affected: All Wards 	<p>Open</p>	<p>Kathy Freeman, Finance Director (Tel: 020 8227 3497) (kathy.freeman@lbbd.gov.uk)</p>

<p>Cabinet: 23.1.18</p>	<p>Budget Monitoring 2017/18 - April to November (Month 8) : Financial</p> <p>The Cabinet will be asked to consider the projected position of the Council's revenue and capital budgets for 2017/18 and, if necessary, consider proposals for in-year adjustments aimed at achieving a balanced budget position at the year end.</p> <ul style="list-style-type: none"> • Wards Directly Affected: Not Applicable 	<p>Open</p>	<p>Kathy Freeman, Finance Director (Tel: 020 8227 3497) (kathy.freeman@lbbd.gov.uk)</p>
<p>Cabinet: 23.1.18</p>	<p>Council Tax Support Scheme 2018/19 : Financial [Annual Item]</p> <p>The Cabinet will be asked to recommend the Assembly to adopt the Council Tax Support Scheme for 2018/19.</p> <ul style="list-style-type: none"> • Wards Directly Affected: All Wards 	<p>Open</p>	<p>Kathy Freeman, Finance Director (Tel: 020 8227 3497) (kathy.freeman@lbbd.gov.uk)</p>
<p>Cabinet: 23.1.18</p>	<p>Calculation and Setting of Council Tax Base 2018/19 : Financial [Annual Item]</p> <p>The Cabinet will be asked to agree the Council Tax Base for 2018/19, as part of the process for setting the annual level of Council Tax.</p> <ul style="list-style-type: none"> • Wards Directly Affected: All Wards 	<p>Open</p>	<p>Kathy Freeman, Finance Director (Tel: 020 8227 3497) (kathy.freeman@lbbd.gov.uk)</p>
<p>Cabinet: 23.1.18</p>	<p>Housing Revenue Account Estimates and Review of Rents and Other Charges 2018/19 : Community, : Financial [Annual Item]</p> <p>The Cabinet will be asked to consider the HRA estimates and rent levels for Council properties for 2018/19, together with service and other related charges, to enable the delivery of efficient and effective services to the Council's tenants and leaseholders for the forthcoming financial year.</p> <ul style="list-style-type: none"> • Wards Directly Affected: All Wards 	<p>Open</p>	<p>James Goddard, Group Manager, Housing Strategy (Tel: 020 8794 8238) (james.goddard@lbbd.gov.uk)</p>

<p>Assembly: 31.1.18</p>	<p>Council Tax Support Scheme 2018/19 : Financial [Annual Item]</p> <p>The Assembly will be recommended to adopt the Council Tax Support Scheme for 2018/19.</p> <ul style="list-style-type: none"> • Wards Directly Affected: All Wards 	<p>Open</p>	<p>Kathy Freeman, Finance Director (Tel: 020 8227 3497) (kathy.freeman@lbbd.gov.uk)</p>
<p>Cabinet: 19.2.18</p>	<p>Budget Monitoring 2017/18 - April to December (Month 9) : Financial</p> <p>The Cabinet will be asked to consider the projected position of the Council's revenue and capital budgets for 2017/18 and, if necessary, consider proposals for in-year adjustments aimed at achieving a balanced budget position at the year end.</p> <ul style="list-style-type: none"> • Wards Directly Affected: Not Applicable 	<p>Open</p>	<p>Kathy Freeman, Finance Director (Tel: 020 8227 3497) (kathy.freeman@lbbd.gov.uk)</p>
<p>Cabinet: 19.2.18</p>	<p>Budget Framework 2018/19 and Medium Term Financial Strategy 2018/19 - 2021/22 : Framework [Annual Item]</p> <p>The Cabinet will be asked to consider and make appropriate recommendations to the Assembly in respect of:</p> <ul style="list-style-type: none"> - the revised Revenue Estimates for 2017/18; - the base Revenue Estimates for 2018/19; - the level of Council Tax for 2018/19; - the Capital Programme for 2018/19 to 2020/21; - the Medium Term Financial Strategy for 2018/19 to 2021/22. <ul style="list-style-type: none"> • Wards Directly Affected: All Wards 	<p>Open</p>	<p>Kathy Freeman, Finance Director (Tel: 020 8227 3497) (kathy.freeman@lbbd.gov.uk)</p>
<p>Cabinet: 19.2.18</p>	<p>Treasury Management Strategy Statement 2018/19 : Financial [Annual Item]</p> <p>The Cabinet will be asked to recommend the Assembly to approve the Annual Treasury Management Strategy, including the Council's Prudential Indicators.</p> <ul style="list-style-type: none"> • Wards Directly Affected: Not Applicable 	<p>Open</p>	<p>Kathy Freeman, Finance Director (Tel: 020 8227 3497) (kathy.freeman@lbbd.gov.uk)</p>

<p>Cabinet: 19.2.18</p>	<p>Pay Policy Statement 2018/19 : Financial [Annual Item]</p> <p>The Cabinet will be asked to recommend the Assembly to approve the Council's Pay Policy Statement for 2018/19, in line with the requirements of the Localism Act 2011.</p> <ul style="list-style-type: none"> • Wards Directly Affected: Not Applicable 	<p>Open</p>	<p>Fiona Taylor, Director of Law and Governance (Tel: 020 8227 2114) (fiona.taylor@lbbd.gov.uk)</p>
<p>Assembly: 28.2.18</p>	<p>Budget Framework 2018/19 and Medium Term Financial Strategy 2018/19 - 2021/22 : Framework [Annual Item]</p> <p>The Assembly will be recommended to approve :</p> <ul style="list-style-type: none"> - the revised Revenue Estimates for 2017/18; - the base Revenue Estimates for 2018/19; - the level of Council Tax for 2018/19; - the Capital Programme for 2018/19 to 2020/21; - the Medium Term Financial Strategy for 2018/19 to 2021/22. <ul style="list-style-type: none"> • Wards Directly Affected: All Wards 	<p>Open</p>	<p>Kathy Freeman, Finance Director (Tel: 020 8227 3497) (kathy.freeman@lbbd.gov.uk)</p>
<p>Assembly: 28.2.18</p>	<p>Treasury Management Strategy Statement 2018/19 : Financial [Annual Item]</p> <p>The Assembly will be recommended to approve the Annual Treasury Management Strategy, including the Council's Prudential Indicators.</p> <ul style="list-style-type: none"> • Wards Directly Affected: Not Applicable 	<p>Open</p>	<p>Kathy Freeman, Finance Director (Tel: 020 8227 3497) (kathy.freeman@lbbd.gov.uk)</p>
<p>Assembly: 28.2.18</p>	<p>Pay Policy Statement 2018/19 : Financial [Annual Item]</p> <p>The Assembly will be recommended to approve the Council's Pay Policy Statement for 2018/19, in line with the requirements of the Localism Act 2011.</p> <ul style="list-style-type: none"> • Wards Directly Affected: Not Applicable 	<p>Open</p>	<p>Fiona Taylor, Director of Law and Governance (Tel: 020 8227 2114) (fiona.taylor@lbbd.gov.uk)</p>

<p>Cabinet: 20.3.18</p>	<p>Budget Monitoring 2017/18 - April to January (Month 10) : Financial</p> <p>The Cabinet will be asked to consider the projected position of the Council's revenue and capital budgets for 2017/18 and, if necessary, consider proposals for in-year adjustments aimed at achieving a balanced budget position at the year end.</p> <ul style="list-style-type: none"> • Wards Directly Affected: Not Applicable 	<p>Open</p>	<p>Kathy Freeman, Finance Director (Tel: 020 8227 3497) (kathy.freeman@lbbd.gov.uk)</p>
<p>Cabinet: 20.3.18</p>	<p>Debt Management Performance and Write-Offs 2017/18 (Quarter 3)</p> <p>The Cabinet will be presented with a report on debt management performance and write offs for the latest quarterly period.</p> <ul style="list-style-type: none"> • Wards Directly Affected: Not Applicable 	<p>Open</p>	<p>Kathy Freeman, Finance Director (Tel: 020 8227 3497) (kathy.freeman@lbbd.gov.uk)</p>
<p>Cabinet: 20.3.18</p>	<p>Corporate Delivery Plan 2017/18 - Quarter 3 Update</p> <p>The Cabinet will be presented with an update on the performance of priority projects and key performance indicators for the latest quarterly period.</p> <ul style="list-style-type: none"> • Wards Directly Affected: Not Applicable 	<p>Open</p>	<p>Tom Hook, Director of Strategy & Programmes (Tel: 020 8227 2554) (tom.hook@lbbd.gov.uk)</p>
<p>Cabinet: 24.4.18</p>	<p>Review of School Places and Capital Investment : Financial</p> <p>The Cabinet will be provided with an update on the latest funding issues and asked to approve proposals relating to the programme of school capital investment.</p> <ul style="list-style-type: none"> • Wards Directly Affected: All Wards 	<p>Open</p>	<p>Jane Hargreaves, Commissioning Director, Education (Tel: 020 8227 2686) (jane.hargreaves@lbbd.gov.uk)</p>
<p>Assembly: 23.5.18</p>	<p>Appointments to the Political Structure and Other Bodies 2018/19 [Annual Item]</p> <p>The Assembly will be asked to make appointments to the Political Structure and Other Bodies for the 2018/19 municipal year.</p> <ul style="list-style-type: none"> • Wards Directly Affected: Not Applicable 	<p>Open</p>	<p>Fiona Taylor, Director of Law and Governance (Tel: 020 8227 2114) (fiona.taylor@lbbd.gov.uk)</p>

<p>Assembly: 23.5.18</p>	<p>Members' Allowances Scheme 2018/19 : Financial [Annual Item]</p> <p>The Assembly will be asked to approve the Members' Allowances Scheme for the 2018/19 municipal year.</p> <ul style="list-style-type: none"> • Wards Directly Affected: Not Applicable 	<p>Open</p>	<p>Fiona Taylor, Director of Law and Governance (Tel: 020 8227 2114) (fiona.taylor@lbbd.gov.uk)</p>
<p>Cabinet: 19.6.18</p>	<p>Debt Management Performance and Write-Offs 2017/18 (Quarter 4)</p> <p>The Cabinet will be presented with a report on debt management performance and write offs for the latest quarterly period.</p> <ul style="list-style-type: none"> • Wards Directly Affected: Not Applicable 	<p>Open</p>	<p>Kathy Freeman, Finance Director (Tel: 020 8227 3497) (kathy.freeman@lbbd.gov.uk)</p>
<p>Cabinet: 19.6.18</p>	<p>Corporate Delivery Plan 2017/18 - Quarter 4 Update</p> <p>The Cabinet will be presented with an update on the performance of priority projects and key performance indicators for the latest quarterly period.</p> <ul style="list-style-type: none"> • Wards Directly Affected: Not Applicable 	<p>Open</p>	<p>Tom Hook, Director of Strategy & Programmes (Tel: 020 8227 2554) (tom.hook@lbbd.gov.uk)</p>
<p>Cabinet: 19.6.18</p>	<p>Revenue and Capital Final Outturn 2017/18 : Financial [Annual Item]</p> <p>The Cabinet will be asked to approve the Council's final revenue and capital outturn position for 2017/18 and, if necessary, any appropriate in-year budget adjustments.</p> <ul style="list-style-type: none"> • Wards Directly Affected: All Wards 	<p>Open</p>	<p>Kathy Freeman, Finance Director (Tel: 020 8227 3497) (kathy.freeman@lbbd.gov.uk)</p>
<p>Cabinet: 19.6.18</p>	<p>Treasury Management Annual Report 2017/18 and Strategy 2018/19 : Financial [Annual Item]</p> <p>The Cabinet will be asked to recommend the Assembly to approve the outturn position for the Council's Treasury Management activities during 2017/18 and the Treasury Management Strategy for 2018/19.</p> <ul style="list-style-type: none"> • Wards Directly Affected: Not Applicable 	<p>Open</p>	<p>Kathy Freeman, Finance Director (Tel: 020 8227 3497) (kathy.freeman@lbbd.gov.uk)</p>

Assembly: Not before 20.6.18	Treasury Management Annual Report 2017/18 and Strategy 2018/19 : Financial [Annual Item] The Assembly will be recommended to approve the outturn position for the Council's Treasury Management activities during 2017/18 and the Treasury Management Strategy for 2018/19. <ul style="list-style-type: none">• Wards Directly Affected: Not Applicable	Open	Kathy Freeman, Finance Director (Tel: 020 8227 3497) (kathy.freeman@lbbd.gov.uk)
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Membership of Decision-making Bodies

Cabinet:

Councillor Darren Rodwell, Leader of the Council

Councillor Saima Ashraf, Deputy Leader of the Council and Cabinet Member for Community Leadership and Engagement

Councillor Dominic Twomey, Deputy Leader of the Council and Cabinet Member for Finance, Growth and Investment

Councillor Sade Bright, Cabinet Member for Equalities and Cohesion

Councillor Laila Butt, Cabinet Member for Enforcement and Community Safety

Councillor Evelyn Carpenter, Cabinet Member for Educational Attainment and School Improvement

Councillor Cameron Geddes, Cabinet Member for Economic and Social Development

Councillor Lynda Rice, Cabinet Member for Environment and Street Scene

Councillor Bill Turner, Cabinet Member for Corporate Performance and Delivery

Councillor Maureen Worby, Cabinet Member for Social Care and Health Integration

Assembly:

All 51 elected members of the Council